

## A WORLD-LEADING INTEGRATED RESORT PUSHING BOUNDARIES ON ALL FRONTS

Marina Bay Sands marked several milestones over the past year, cementing its position as one of the most iconic integrated resorts in the world. It achieved a record US\$2 billion in EBITDA in 2024. In 2025, the integrated resort saw its 500<sup>th</sup> millionth visitor in March, celebrated its 15<sup>th</sup> anniversary in April, and completed its extensive room renovations in May. In July, its parent organisation Las Vegas Sands celebrated the groundbreaking for the next ultra-luxury resort development next to Marina Bay Sands.

All these milestones speak volumes of the progress made by Marina Bay Sands and its significant contributions to the Singapore tourism industry since inception. Marina Bay Sands continues to push boundaries, ensuring a transformational impact on Singapore's economic and tourism goals, as well as in meeting Singapore's social and environmental needs. The integrated resort has also helped to spur job growth, and is one of the largest private sector employers with around 12,000 Team Members.

As Singapore celebrates its diamond jubilee, Marina Bay Sands pays tribute to the nation with a cinematic film named *Nothing Comes By Chance* by director Kirsten Tan and a multimedia exhibition helmed by national icon Dick Lee. Even as the resort makes strong progress, it remains committed to contributing to Singapore.

## LEISURE HIGHLIGHTS

- **Completion of room renovation:** All 1,850 rooms and suites were fully renovated by May 2025, following a multi-year transformation first announced in early 2022. With this, the hotel is now operating at full capacity, and able to present a complete range of room and suite types across The Sands Collection and The Paiza Collection. One newly introduced suite category would be the Family Suites, found in both collections. Families with young children would be delighted by the revamped family suite, with a choice of one or two master bedrooms and a separate children's room with bunk beds. Common areas such as The Pantry, The Play Den, and The Hideaway are exclusive to family suite guests, and allow parents to stock up on essentials for their children or send their children to participate in fun and interactive activities under the care of dedicated Engagement Ambassadors.
- **Launch of new and refreshed dining concepts:** Perched atop Hotel Tower 1, Jin Ting Wan opened its doors in July 2025, welcoming diners to Singapore's highest authentic Cantonese restaurant, where Cantonese cuisine meets contemporary culinary artistry. It offers a multi-sensory journey, with intimate private spaces and larger communal settings designed to allow guests to immerse themselves in the environment.

Come September, LAVO Italian Restaurant and Rooftop Bar reopens as an ode to coastal Italy, presenting guests with a refreshed concept and menu. Black Tap is also expected to undergo a refresh later in the year, with refurbishments to its outdoor area.

- **Year-long calendar of entertainment and attractions:** Paying homage to SG60, SkyPark Observation Deck underwent a refresh at the start of the year, with a greater focus on telling the

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Entry by Marina Bay Sands | August 2025

Singapore story as well as the development of Marina Bay over the decades. Interactive elements were added to the attraction, allowing for greater visitor engagement during their visit.

Over at ArtScience Museum, national icon Dick Lee made his first foray into exhibition making with the launch of *SingapPop! 60 Years of Singapore Pop Culture* in August, when Singapore celebrates its National Day. The exhibition charts key moments in Singapore's cultural transformation, from small fishing village to bustling metropolitan city.

Sands Theatre brought in Broadway musical titles such as *Wicked* and *Phantom of the Opera*, offering guests a tantalizing entertainment line-up during their stay.

## CORPORATE AND ENVIRONMENTAL, SOCIAL AND GOVERNANCE (ESG) HIGHLIGHTS

- **Growing a strong hospitality workforce:** Marina Bay Sands reached around 12,000 Team Members early this year, as it continued to grow and develop hospitality talents in Singapore. During its annual Career Fair in March, over 1,200 jobs were offered including roles in the new restaurant Jin Ting Wan.
- **Exploring innovative technologies to boost productivity:** Even as the resort expanded its workforce, it also explored innovations to move the needle in productivity. 12 Autonomous Mobile Robots were launched, plying routes at the resort's back-of-house to deliver goods to different teams. The robots, capable of carrying loads of 300kg each time, have reduced labour reliance by 30 per cent, freeing up Team Members to pursue higher value-added tasks.
- **Integrating environmental sustainability into core business strategy:** Guided by Sands ECO360, the company's global sustainability strategy, Marina Bay Sands incorporates best practices, leading technologies and methodologies to reduce its overall environment impact. In 2024, the resort saw a 19 per cent reduction in carbon footprint over the past 10 years, procured a record high of 52 per cent of seafood from responsible sources, diverted 39 per cent of property-wide waste and 67 per cent of construction waste, and invested 10 per cent of carbon offsets into nature-based activities.

Pushing the boundaries in innovation and sustainability, the resort also embarked on food waste trials to narrow the circularity loop. For instance, food waste processed through the WasteMaster is transformed into a nutrient-rich substrate, sent to a hydroponics farm to be processed into pellets and fed to fish. Waste from the fish is used to fertilise vegetables at the farm, which Marina Bay Sands is exploring procuring in the future, as part of a closed loop process.

- **Giving back to the community:** Last year, the resort celebrated its 10<sup>th</sup> year of giving under its Sands Cares community engagement programme. It organised and supported 74 community events, reaching out to over 49,800 beneficiaries. This year, the resort continued its outreach to beneficiaries throughout the year, with the annual Sands for Singapore Charity Festival happening from 5 to 7 September.

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Entry by Marina Bay Sands | August 2025

Two landmark announcements were also made:

- The inclusion of The Food Bank Singapore in the three-year Sands Cares Accelerator programme, aimed at advancing nonprofits' efforts to deliver greater community impact.
  - Nine arts groups received support under the Sands Innovative Arts Fund, established through a S\$500,000 donation by Marina Bay Sands to the National Arts Council's Sustain the Arts Fund.
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- **Forbes Travel Guide Five-Star Rating:** The Paiza Collection at the hotel, completed in November 2024, was awarded the prestigious Five-Star accolade under the Forbes Travel Guide rating system in February 2025. Only four hotels in Singapore received five stars from the global luxury hospitality authority, testament to how selective the judges are.